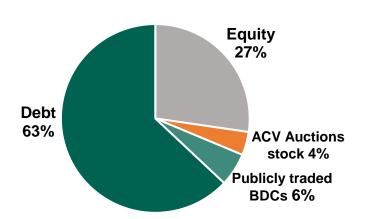


Rand Capital is an externally-managed Business Development Company (BDC). The Company's investment objective is to maximize total return to its shareholders with current income and capital appreciation by focusing its debt and related equity investments in privately-held, lower middle market companies with committed and experienced managements in a broad variety of industries.



30 portfolio companies \$74.7 million fair value

Investment Criteria

- Revenue >\$2 million and EBITDA \$0 to \$5 million
- Early to late-stage private businesses
- Sustainable, differentiated, market-accepted product
- Skilled, motivated and invested management
- Broad, diverse industries with East or Midwest U.S. operations

Investment Structure

- Subordinated debt with warrants or preferred equity
- For expansion capital, growth or ownership transition
- · Co-investor with institutional funds; minority owner
- Current interest combined with payment in kind instruments

Investment Terms

- Initial target size of \$1.5 million
- Typically, \$750,000 to \$5 million investments
- Require board observation, informational rights, or board seat
- Typically, 5-year hold period



Rand Capital Corporation Funding Small, Growing Businesses for Over 50 Years

Nasdaq: RAND

Management Team

Daniel P. Penberthy

President and CEO (716) 853-0802 dpenberthy@randcapital.com

Margaret W. Brechtel

EVP & CFO (716) 853-0802 mbrechtel@randcapital.com

Broad Industry Experience

- **Automotive**
- Consumer Products
- Contact Center
- Energy
- Healthcare
- Manufacturing
- Marketing
- Medical
- Oil & Gas
- Professional Services
- Software
- Technology

History

Founded by George Rand 1969 and Don Ross

Founding member of 1971 Nasdaq, IPO

Allen "Pete" Grum named 1996 President and CEO

Daniel P. Penberthy 1997 named CFO

Elected to be a Business 2001 Development Company (BDC)

Sold Gemcor for \$15.2 million: 2016 largest exit in history

Closed \$25 million East Asset 2019 Management transaction

> Externalized investment management and administration

Paid \$1.62/share cash and stock 2020 special dividend

1-for-9 reverse stock split

2021

2022

Declared the 2020 cash dividend of \$1.33 per share in December

Declared total dividends of \$0.44 per share

Celebrated 50 years on Nasdaq

Declared total dividends of \$0.83 per share

Featured Investments



\$10,550,000

Network deployment construction and information system services management.



\$5,962,681

Billiard supplies



\$5,169,953

Provides design, distribution and installation services for commercial kitchens, renovations and new builds.



\$4,332,836

Stocking distributor of controlled expansion alloys, electronic grade nickels, refractory grade metals and alloys, and soft magnetic alloys.

Rand Capital Corporation

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